

RESOURCES  
AND  
EXPENDITURE  
SUMMARIES

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## RESOURCES AND EXPENDITURE SUMMARIES

### OVERVIEW

The Resources and Expenditure Summaries section of the budget document depicts the calculations or methodology for "Balancing the Budget" for the City's primary operating funds or fund groups, which include the General Fund, Water District, and Public Works Streets Maintenance.

The two primary factors considered include:

- Resources – Annual Revenues, Budgeted Reserves (i.e. the planned use of savings), and Transfers.
- Expenditures – Annual Planned Expenditures for Operations, Capital Improvements, and Debt.

The budget is balanced by matching resources and expenditures, which results in a zero or surplus balance (Difference Resources/Expenditures).

Section I, Fund Balance Summary, provides similar balancing information for all City funds included in the FY 2022-23 with the exception of the Cash Reserve calculation.

**RESOURCES AND EXPENDITURE SUMMARIES**

**GENERAL FUND – 2022-23 BUDGET, FUND BALANCE, AND RESERVES**

	<b>2021-22</b>	<b>2021-22</b>	<b>2022-23</b>
	<b>Budget</b>	<b>Revised</b>	<b>Budget</b>
<b>Resources</b>			
<b>General Fund Operating Revenue</b>	<b>\$ 39,242,430</b>	<b>\$ 45,774,607</b>	<b>\$ 44,295,907</b>
Transfers In			
1. Fund 255 - AB 3229 COPS Grant	200,000	200,000	200,000
2. Fund 309 - City Hall Facilities Fund	0	400,000	0
Total Transfers In	<u>200,000</u>	<u>600,000</u>	<u>200,000</u>
Budgeted Reserves	267,000	0	0
Total Budgeted Reserves	<u>267,000</u>	<u>0</u>	<u>0</u>
<b>Total General Fund Resources</b>	<b>\$ 39,709,430</b>	<b>\$ 46,374,607</b>	<b>\$ 44,495,907</b>
<b>EXPENDITURES</b>			
<b>Total General Fund Operating Expenses</b>	<b>\$ 36,197,838</b>	<b>\$ 37,287,196</b>	<b>\$ 41,748,438</b>
Transfers Out			
1. Fund 210 - HFPD CalPERS	1,043,000	1,043,000	1,130,815
2. Fund 309 - DIF 2018-City Hall Facilities	870,000	870,000	0
3. Fund 402 - 2012 Water Rights Acquisition Debt Service	1,438,675	1,438,675	1,442,075
4. Fund 403 - 2005 COP Refinance Debt Service	110,549	110,549	0
5. Fund 105 PERS Obligation Trust	0	4,000,000	0
Total Transfers Out	<u>3,462,224</u>	<u>7,462,224</u>	<u>2,572,890</u>
<b>Total General Fund Expenditures &amp; Transfers Out</b>	<b>39,660,062</b>	<b>44,749,420</b>	<b>44,321,328</b>
<b>Difference Total Resources / Total Expenditures</b>	<b>\$ 49,368</b>	<b>\$ 1,625,187</b>	<b>\$ 174,579</b>
<b>Fund Balance</b>			
July 1 Beginning Balance	\$ 16,766,341	\$ 20,480,168	\$ 22,105,355
Total Budgeted Reserves	(267,000)	0	0
Difference Total Resources / Total Expenditures	49,368	1,625,187	174,579
<b>Estimated June 30 Ending Fund Balance</b>	<b>\$ 16,548,709</b>	<b>\$ 22,105,355</b>	<b>\$ 22,279,934</b>
<b>Months of Cash to Pay Expenditures</b>			
Beginning Cash July 01,	\$ 8,224,087	\$ 12,662,736	\$ 14,287,923
Estimated Resources Less Budgeted Reserves	39,442,430	46,374,607	44,495,907
Estimated Expenditures	(39,660,062)	(44,749,420)	(44,321,328)
<b>Estimated Ending Cash June 30,</b>	<b>\$ 8,006,455</b>	<b>\$ 14,287,923</b>	<b>\$ 14,462,502</b>
<b>Months of Cash to Pay Expenditures and Transfers Out</b>	<b>2.4</b>	<b>3.8</b>	<b>3.9</b>
<b>Estimated Cash Reserves Percentage</b>	<b>20%</b>	<b>32%</b>	<b>33%</b>

## RESOURCES AND EXPENDITURE SUMMARIES

### WATER DISTRICT – 2022-23 BUDGET, FUND BALANCE, AND RESERVES

	2021-22	2021-22	2022-23	Change From
<b>Resources</b>	<b>Budget</b>	<b>Revised</b>	<b>Budget</b>	<b>2021-22</b>
				<b>Budget %</b>
Revenue				
Water Operating and Capital	\$ 25,712,181	\$ 28,444,222	\$ 28,411,024	10%
Sewer Operating and Capital	5,484,996	5,901,226	6,099,444	11%
Reclaimed Water Operations	300,000	60,258	377,964	26%
Total Revenue	<u>31,497,177</u>	<u>34,405,706</u>	<u>34,888,432</u>	11%
Budgeted Reserves	2,528,368	232,557	3,815,097	
<b>Total Water District Resources</b>	<b>\$ 34,025,545</b>	<b>\$ 34,638,263</b>	<b>\$ 38,703,529</b>	
<b>Expenditures by Function</b>				
Water Operating and Capital	\$ 21,972,896	\$ 21,910,020	\$ 25,445,365	16%
Sewer Operating and Capital	7,950,277	5,647,789	9,913,241	25%
Reclaimed Water Operations	262,556	243,836	255,656	-3%
<b>Total Water District Expenditures &amp; Transfers Out</b>	<b><u>30,185,729</u></b>	<b><u>27,801,645</u></b>	<b><u>35,614,262</u></b>	<b>18%</b>
<b>Establishment of Reserve Balances</b>				
Permanent Water Rights	2,293,776	0	1,146,888	
1998A Retirement	0	0	0	
Total Reserve Balances	<u>2,293,776</u>	<u>0</u>	<u>1,146,888</u>	
<b>Total Water Expenditures &amp; Reserve Balance Funding</b>	<b>\$ 32,479,505</b>	<b>\$ 27,801,645</b>	<b>\$ 36,761,150</b>	<b>13%</b>
<b>Difference Total Resources / Total Expenditures</b>	<b>\$ 1,546,040</b>	<b>\$ 6,836,618</b>	<b>\$ 1,942,379</b>	
<b>Fund Balance</b>				
July 1 Beginning Balance	\$ 96,753,292	\$ 102,736,669	\$ 109,340,730	
Budgeted Reserves	(2,528,368)	(232,557)	(3,815,097)	
Difference Resources/Expenditures	1,546,040	6,836,618	1,942,379	
Reserve Balances	<u>2,293,776</u>	<u>0</u>	<u>1,146,888</u>	
<b>Estimated June 30 Ending Fund Balance</b>	<b>\$ 98,064,740</b>	<b>\$ 109,340,730</b>	<b>\$ 108,614,900</b>	<b>11%</b>
<b>Months of Cash to Pay Expenditures</b>				
Beginning Cash July 01,	\$ 15,695,038	\$ 16,705,768	\$ 23,309,829	
Revenue	31,497,177	34,405,706	34,888,432	
Expenditures	<u>(30,185,729)</u>	<u>(27,801,645)</u>	<u>(35,614,262)</u>	
<b>Estimated Ending Cash June 30,</b>	<b>\$ 17,006,486</b>	<b>\$ 23,309,829</b>	<b>\$ 22,583,999</b>	<b>33%</b>
<b>Months of Cash to Pay Expenditures and Transfers Out</b>	<b>6.8</b>	<b>10.1</b>	<b>7.6</b>	
<b>Total Estimated Cash Reserves Percentage</b>	<b>56%</b>	<b>84%</b>	<b>63%</b>	

**RESOURCES AND EXPENDITURE SUMMARIES**

**WATER OPERATING – 2022-23 BUDGET, FUND BALANCE, AND RESERVES**

	2021-22 Budget	2021-22 Revised	2022-23 Budget	Change From 2021-22 Budget %
<b>Resources</b>				
<b>Water Operations Revenue</b>	\$ 24,327,581	\$ 26,031,696	\$ 26,330,124	8%
Budgeted Reserves				
1. Budgeted Reserves	\$ 0	\$ 0	\$ 0	
2. Budget Amendment Reserves	0	0	0	
Total Budgeted Reserves	\$ 0	\$ 0	\$ 0	
<b>Total Water Operations &amp; Reserves Resources</b>	\$ 24,327,581	\$ 26,031,696	\$ 26,330,124	8%
<b>Expenditures by Program</b>				
700 4010 Source of Supply	\$ 4,232,272	\$ 6,416,872	\$ 4,825,015	
700 4020 Production	3,730,996	3,951,182	4,596,134	
700 4030 Water Distribution	1,623,578	1,602,298	1,847,563	
700 4035 Water Line Replacement	1,044,150	1,090,947	1,000,419	
700 4040 Engineering	1,002,956	1,116,231	1,019,812	
700 4050 Customer Service	2,000,669	1,985,445	2,504,758	
700 4060 Utility Billing	1,027,781	1,490,516	1,302,662	
700 4070 Administration	3,525,442	3,721,612	4,064,384	
700 4080 Property Management	455,052	461,991	459,618	
<b>Total Water Operations Expenditures</b>	\$ 18,642,896	\$ 21,837,094	\$ 21,620,365	16%
<b>Transfers Out</b>				
Fund 701 - Capital Balancing	2,000,000	2,000,000	1,900,000	
Fund 703 - Rehab & Replacement	500,000	500,000	1,375,000	
Fund 704 - Contamination Mitigation	500,000	500,000	80,000	
Fund 720 - Reclaimed Water	200,000	200,000	200,000	
<b>Total Transfers Out</b>	3,200,000	3,200,000	3,555,000	
<b>Establishment of Reserve Balances</b>				
Permanent Water Rights	2,293,776	0	1,146,888	
Total Reserve Balances	2,293,776	0	1,146,888	
<b>Total Water Operations Expenditures &amp; Reserve Balance Funding</b>	\$ 24,136,672	\$ 25,037,094	\$ 26,322,253	9%
<b>Difference Total Resources / Total Expenditures</b>	\$ 190,909	\$ 994,602	\$ 7,871	
<b>Fund Balance</b>				
July 1 Beginning Balance	\$ 88,452,697	\$ 78,177,569	\$ 79,172,171	
Budgeted Reserves	0	0	0	
Established Reserves	2,293,776	0	1,146,888	
Difference Resources/Expenditures	190,909	994,602	7,871	
<b>Estimated June 30 Ending Fund Balance</b>	\$ 90,937,382	\$ 79,172,171	\$ 80,326,930	-12%
<b>Months of Cash to Pay Expenditures and Transfers Out</b>				
Beginning Cash July 01,	\$ 7,793,866	\$ 4,755,319	\$ 5,749,921	
Estimated Resources Less Budgeted Reserves	24,327,581	26,031,696	26,330,124	
Estimated Expenditures Plus Established Reserve Balances	(21,842,896)	(25,037,094)	(26,322,253)	
<b>Estimated Ending Cash June 30,</b>	\$ 10,278,551	\$ 5,749,921	\$ 5,757,792	-44%
<b>Months of Cash to Pay Expenditures and Reserve Balances</b>	5.6	2.8	2.6	
<b>Total Estimated Cash Reserves Percentage</b>	47%	23%	22%	

## RESOURCES AND EXPENDITURE SUMMARIES

### SEWER OPERATING – 2022-23 BUDGET, FUND BALANCE, AND RESERVES

	2021-22 Budget	2021-22 Revised	2022-23 Budget	Change From 2021-22 Budget %
<b>Resources</b>				
<b>Sewer Operations Revenue</b>	\$ 5,277,514	\$ 5,335,200	\$ 5,539,344	5%
Budgeted Reserves				
1. Budgeted Reserves	\$ 45,000	\$ 232,557	\$ 528,897	
Total Budgeted Reserves	\$ 45,000	\$ 232,557	\$ 528,897	
<b>Total Sewer Operations &amp; Reserves Resources</b>	<b>\$ 5,322,514</b>	<b>\$ 5,567,757</b>	<b>\$ 6,068,241</b>	<b>14%</b>
<b>Expenditures by Program</b>				
710 4200 Sewer Distribution	\$ 4,206,706	\$ 4,422,567	\$ 4,809,563	
710 4240 Sewer Engineering	204,341	278,327	267,166	
710 4260 Sewer Utility Billing	215,444	219,707	243,465	
710 4270 Sewer Administration	633,786	647,156	748,047	
<b>Total Expenditures</b>	<b>\$ 5,260,277</b>	<b>\$ 5,567,757</b>	<b>\$ 6,068,241</b>	<b>15%</b>
<b>Difference Total Resources / Total Expenditures</b>	<b>\$ 62,237</b>	<b>\$ 0</b>	<b>\$ 0</b>	
<b>Fund Balance</b>				
July 1 Beginning Balance	\$ 14,726,625	\$ 14,553,014	\$ 14,320,457	
Budgeted Reserves	(45,000)	(232,557)	(528,897)	
Difference Resources/Expenditures	62,237	0	0	
<b>Estimated June 30 Ending Fund Balance</b>	<b>\$ 14,743,862</b>	<b>\$ 14,320,457</b>	<b>\$ 13,791,560</b>	<b>-6%</b>
<b>Months of Cash to Pay Expenditures and Transfers Out</b>				
Beginning Cash July 01,	\$ 12,406,464	\$ 13,233,675	\$ 13,001,118	
Estimated Resources Less Budgeted Reserves	5,277,514	5,335,200	5,539,344	
Estimated Expenditures Plus Established Reserve Balance	(5,260,277)	(5,567,757)	(6,068,241)	
<b>Estimated Ending Cash June 30,</b>	<b>\$ 12,423,701</b>	<b>\$ 13,001,118</b>	<b>\$ 12,472,221</b>	<b>0%</b>
<b>Months of Cash to Pay Expenditures and Transfers Out</b>	<b>28.3</b>	<b>28.0</b>	<b>24.7</b>	
<b>Total Estimated Cash Reserves Percentage</b>	<b>236%</b>	<b>234%</b>	<b>206%</b>	

**RESOURCES AND EXPENDITURE SUMMARIES**

**STREETS MAINTENANCE FUND – 2022-23 BUDGET, FUND BALANCE, AND RESERVES**

	<b>2021-22</b>	<b>2021-22</b>	<b>2022-23</b>	<b>Change From</b>
	<b>Budget</b>	<b>Revised</b>	<b>Budget</b>	<b>2021-22</b>
<b>Resources</b>				<b>Budget %</b>
<b>Street Maintenance Operating Revenue</b>	\$ 2,157	\$ 82,167	\$ 1,944	-10%
Transfers In				
Fund 100 - General Fund	\$ 0	\$ 0	\$ 0	
Fund 204 - Measure I - Renewal	1,750,000	1,750,000	1,750,000	
Fund 205 - Gas Tax Fund	1,109,565	1,109,565	1,400,000	
Fund 206 - Gas Tax Swap	0	0	595,794	
<i>Total Transfers In</i>	<u>2,859,565</u>	<u>2,859,565</u>	<u>3,745,794</u>	31%
<i>Budgeted Reserves</i>	<u>527,011</u>	<u>507,120</u>	<u>229,898</u>	
<b>Total Street Maintenance Resources</b>	<b>\$ 3,388,733</b>	<b>\$ 3,448,852</b>	<b>\$ 3,977,636</b>	<b>17%</b>
<b>Expenditures</b>				
Streets Maintenance	\$ 2,021,138	\$ 2,030,117	\$ 2,098,161	
Traffic	1,367,595	1,418,735	1,879,475	
<b>Total Expenditures</b>	<b>\$ 3,388,733</b>	<b>\$ 3,448,852</b>	<b>\$ 3,977,636</b>	<b>17%</b>
<b>Difference Resources/Expenditures</b>	<b>\$ 0</b>	<b>\$ 0</b>	<b>\$ 0</b>	
<b>Fund Balance</b>				
July 1 Beginning Balance	\$ 577,011	\$ 796,250	\$ 289,130	
Total Budgeted Reserves	(527,011)	(507,120)	(229,898)	
Difference Resources/Expenditures	0	0	0	
<b>Estimated June 30 Ending Balance</b>	<b>\$ 50,000</b>	<b>\$ 289,130</b>	<b>\$ 59,232</b>	<b>18%</b>

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