

EXPENDITURE SUMMARY

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EXPENDITURE SUMMARY

Overview and Summary

Overview

The following discussion will highlight the major changes to the FY 2021-22 Budget, which should be read in conjunction with the F Section – Department & Program Expenditures. The F Section will discuss expenditure changes at a departmental level and will give greater detail than this summary will provide.

Three departments (City Council, City Manager, and Management Services) expend resources to manage and direct the affairs of the City; two departments (Police and Fire) expend resources to ensure the safety of the citizens of Hesperia; and the remaining two departments (Development Services and Economic Development) oversee the development activities of the City, including all Capital Improvements.

The cash basis of accounting is utilized for budgetary reporting purposes. Expenditures or expenses are recorded only when cash is disbursed. In addition, depreciation of vehicles and equipment, the amortization of bond discounts, and deferred charges are not reflected in the budget for the proprietary funds (700 - Water Operating Fund, 701 - Water Capital Projects Fund, 710 - Sewer Operating Fund, 711 - Sewer Capital Projects Fund, 713 - Sewer Capital Rehab and Replace, and 720 - Reclaimed Water Operating).

Budget controls exist to ensure proper authorization for expenditures. The following schedules present an overview of the proposed expenditures by department and by expenditure classification.

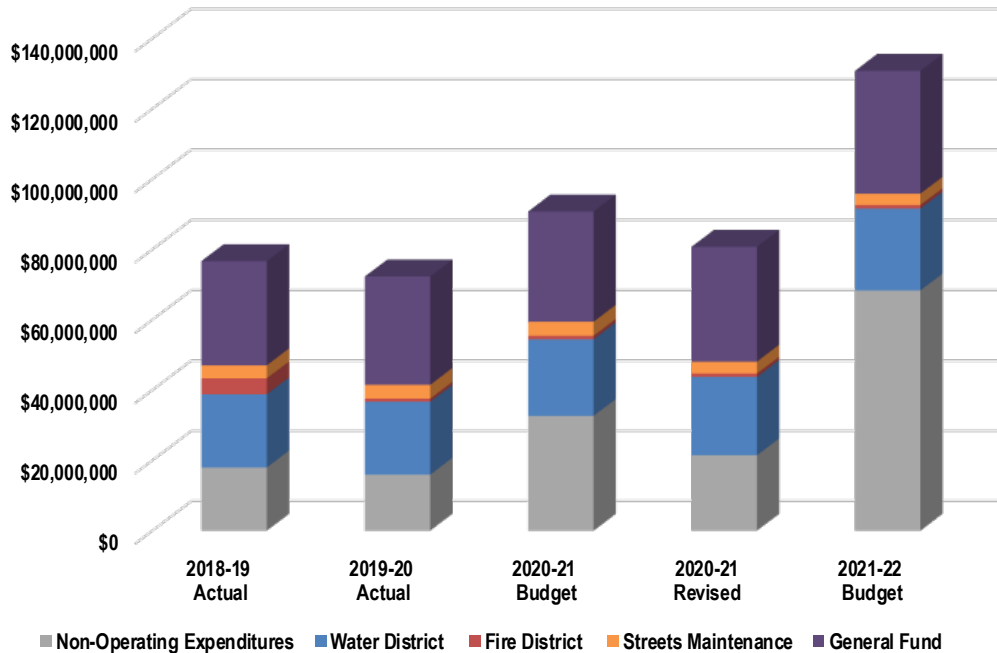
Summary of Budgeted Expenditures

The FY 2021-22 Budget of \$130.8 million is a 44% increase from the FY 2020-21 Budget of \$90.8 million. Overall, the largest increase is due to Capital Improvement Program (CIP) projects, which increased from \$24.1 million to \$59.7 million or 148%. The increase in FY 2021-22 is largely due to Street Improvement projects, mainly the Rancho Road Project, which is detailed in the CIP section. The City's operating budget, which includes staffing and providing services to the citizens, is expected to increase. The FY 2021-22 operating budget of \$62,468,368 is an increase of 7% or \$4.3 million more than the FY 2020-21 Budget of \$58,118,371. This is primarily due to the end of non-represented employee furloughs and increases by CalPERS to address the unfunded liability (refer to the Position Summary in the E. Section for a detailed review of the pension costs) and law enforcement contract costs.

The chart on the following page provides an overview of the City's operating and non-operating budget and includes a brief discussion of the substantive changes to the FY 2021-22 Budget.

EXPENDITURE SUMMARY

2021-22 Budgeted Expenditures



	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	% Change (Budget to Budget)
<i>Operating Expenditures</i>						
General Fund	\$ 29,654,343	\$ 30,816,683	\$ 31,370,725	\$ 32,675,031	\$ 34,938,678	11%
Streets Maintenance	3,690,328	3,919,065	3,966,899	3,383,418	3,213,733	-19%
Water District	20,822,185	20,753,178	21,771,171	22,264,141	23,273,537	7%
Fire District	4,545,999	874,510	1,009,576	975,994	1,042,420	3%
Total Operating Expenditures	\$58,712,855	\$56,363,436	\$58,118,371	\$59,298,584	\$ 62,468,368	7%
<i>Non-Operating Expenditures</i>						
Non-Operating Funds	1,315,868	1,850,617	1,891,640	2,106,704	2,841,938	50%
Capital Outlay in Operating Funds	1,729,194	341,373	410,117	779,404	841,542	105%
Debt Service	6,041,296	6,031,189	6,292,837	10,190,718	4,895,611	-22%
Capital Improvement Program	8,865,317	7,691,608	24,064,686	8,365,494	59,730,313	148%
Total Non-Operating Expenditures	17,951,675	15,914,787	32,659,280	21,442,320	68,309,404	109%
Total Budgeted Expenditures	\$ 76,664,530	\$ 72,278,223	\$ 90,777,651	\$ 80,740,904	\$ 130,777,772	44%

Total Operating Expenditures:

As shown in the chart above, the Operating Budget for Fiscal Year (FY) 2021-22 increased by 7% or \$4.3 million from FY 2020-21. The increase in General Fund is primarily due to the reversal of the 10% salary reductions implemented in FY 2020-21 due to the pandemic as well as utility increases in Water.

- General Fund – As shown in the chart, the operating portion, areas with staffing, is \$34.9 million. It should be noted that the overall General Fund budget, as shown on page D - 8, is \$36.2 million. The difference is due to mandated or obligated non-operating costs. The operating portion of the General Fund is increasing by 11% due to the reversal of the salary reductions as a result of the furloughs implemented during the pandemic, the CalPERS pension costs as well as increases to the law enforcement contract with the County of San Bernardino. Refer to the Police Department in the F. Section for a detailed review of the law enforcement contract.

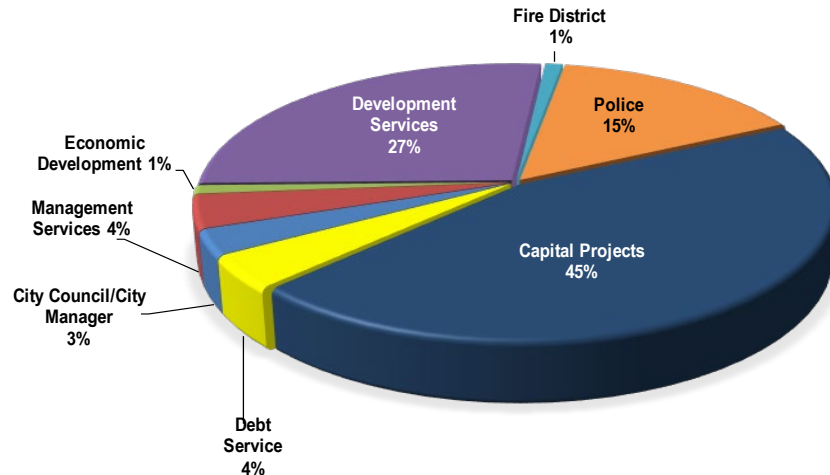
EXPENDITURE SUMMARY

Total Operating Expenditures (Continued):

- Streets Maintenance – Streets Maintenance is decreasing by 19%, from \$4.0 million to \$3.2 million and is directly due to pandemic related layoffs to Streets Maintenance.
- Water District – As a whole, the Water District Fund is increasing by 7% or \$1.5 million from the FY 2020-21 Budget of \$21.8 million. This increase to the Water District is primarily related to increased utility costs. First, it is anticipated that replacement water costs will increase by \$0.4 million. Second, electricity, used to pump and produce water, is anticipated to increase by \$0.4 million. Finally, Sewer Operating is anticipated to increase 11% or \$0.5 million primarily due to the treatment of the City's wastewater.
- Fire District – The County of San Bernardino bears the responsibility for providing fire protection and ambulance services. After the annexation of these services, the City retained the legacy pension costs, which will increase by \$32,844 as CalPERS is addressing the unfunded liability.

EXPENDITURE SUMMARY

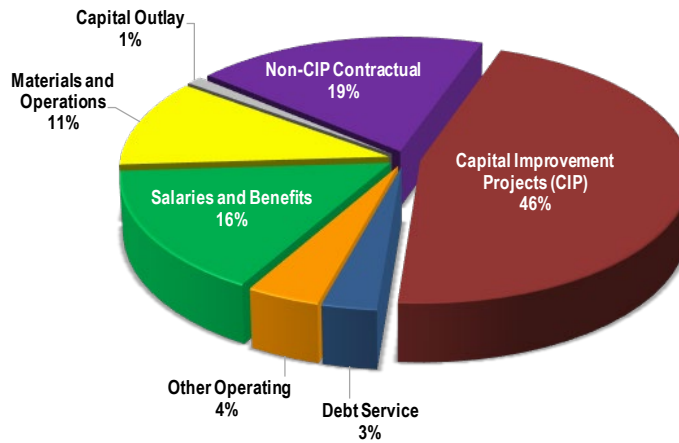
Total Expenditures by Department 2021-22 Budget



DEPARTMENTS	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	% Change From	
					2021-22 Budget	2020-21 Budget
City Council	\$ 748,294	\$ 942,381	\$ 698,407	\$ 1,276,356	\$ 796,307	14%
City Manager	2,471,755	2,665,137	2,957,771	3,347,014	3,199,571	8%
Management Services	3,550,060	4,358,447	4,541,578	4,281,660	4,899,737	8%
Economic Development						
Community Development Commission	434,776	457,623	0	0	0	0%
Economic Development (CDC)	0	0	369,063	430,243	322,232	-13%
Hesperia Housing Authority	500,458	93,722	75,978	74,204	66,650	-12%
C.D.B.G.	176,375	152,904	99,213	752,162	1,463,224	1375%
Total Economic Development	1,111,609	704,249	544,254	1,256,609	1,852,106	240%
Development Services						
Community Development	1,897,652	1,974,310	1,860,926	1,924,821	2,073,652	11%
Code Compliance	2,756,764	2,809,760	2,934,658	3,011,132	3,647,425	24%
Public Works	5,632,904	5,925,085	5,743,211	5,260,456	5,386,861	-6%
Water Operations	18,190,711	16,615,794	17,259,674	17,930,864	18,642,896	8%
Sewer Operations	4,248,057	4,311,597	4,719,114	4,802,314	5,260,277	11%
Total Development Services	32,726,088	31,636,547	32,517,583	32,929,587	35,011,111	8%
Police	16,508,781	17,349,296	17,795,992	17,832,180	19,260,786	8%
Fire District	4,545,999	874,510	1,009,576	975,994	1,042,420	3%
Other Transportation Related	45,011	0	0	0	0	0%
Other City Related Expenditures	50,320	24,860	354,967	285,292	89,810	-75%
Other City/Other Transportation Related	95,331	24,860	354,967	285,292	89,810	-75%
Debt Service						
2013 Civic Plaza Refunding	820,275	834,975	852,250	850,940	867,050	2%
2012 Water Rights Acquisition	1,441,900	1,441,400	1,441,175	1,439,865	1,438,675	0%
Ranchero Road Interchange Loan from SBCTA	2,306,947	2,292,484	2,401,587	2,062,739	2,270,250	-5%
2014 Development Impact Fee (DIF) Loan	55,978	59,289	72,000	24,000	85,000	18%
Water District	1,416,196	1,403,041	1,525,825	5,813,174	234,636	-85%
Total Debt Service	6,041,296	6,031,189	6,292,837	10,190,718	4,895,611	-22%
Capital Improvement Program						
C I P - Streets	1,538,495	3,869,582	17,226,710	5,524,106	51,034,828	196%
C I P - Storm Drain	80,567	230,525	1,392,760	150,000	1,541,315	11%
C I P - Facilities	814,131	2,089	790,216	17,000	1,134,170	44%
C I P - Water	6,432,124	2,971,708	2,235,000	1,018,000	3,330,000	49%
C I P - Sewer	0	617,704	2,420,000	1,656,388	2,690,000	11%
Total Capital Improvement Program	8,865,317	7,691,608	24,064,686	8,365,494	59,730,313	148%
Total City Expenditures	\$ 76,664,530	\$ 72,278,223	\$ 90,777,651	\$ 80,740,904	\$ 130,777,772	44%

EXPENDITURE SUMMARY

Total Expenditures by Major Expenditure Classification



CLASSIFICATION	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	% of Budget	% Change From
							2020-21 Budget
Salaries and Benefits							
Salaries	\$ 12,116,372	\$ 12,600,629	\$ 11,900,183	\$ 11,608,232	\$ 12,538,117	10%	5%
Benefits	7,928,546	7,380,768	7,508,839	7,335,380	7,892,454	6%	5%
Total Salaries and Benefits	20,044,918	19,981,397	19,409,022	18,943,612	20,430,571	16%	5%
Materials and Operations	10,677,944	11,403,439	12,571,809	13,078,065	14,331,560	11%	14%
Capital Outlay	1,624,350	357,525	410,117	786,536	841,542	1%	105%
Non-CIP Contractual							
Contractual	4,972,504	5,317,993	5,696,949	6,442,236	6,327,851	5%	11%
Police Contractual	16,240,527	17,067,416	17,431,620	17,519,114	18,825,634	14%	8%
Fire Contractual	3,641,912	0	0	0	0	0%	0%
Total Non-CIP Contractual	24,854,943	22,385,409	23,128,569	23,961,350	25,153,485	19%	9%
Capital Improvement Program (CIP)							
C I P - Streets	1,538,495	3,869,582	17,226,710	5,524,106	51,034,828	39%	196%
C I P - Storm Drain	80,567	230,525	1,392,760	150,000	1,541,315	1%	11%
C I P - Facilities	814,131	2,089	790,216	17,000	1,134,170	1%	44%
C I P - Water	6,432,124	2,971,708	2,235,000	1,018,000	3,330,000	3%	49%
C I P - Sewer	108,928	617,704	2,420,000	1,656,388	2,690,000	2%	11%
Total CIP	8,974,245	7,691,608	24,064,686	8,365,494	59,730,313	46%	148%
Other Operating	4,446,834	4,427,657	4,900,611	5,415,129	5,394,690	4%	10%
Debt Service	6,041,296	6,031,189	6,292,837	10,190,718	4,895,611	3%	-22%
Total Expenditures	\$ 76,664,530	\$ 72,278,223	\$ 90,777,651	\$ 80,740,904	\$ 130,777,772	100%	44%

NOTE: Capital Improvement Program (CIP) Projects are analyzed individually in Section G – CIP, while Section H – Debt Service covers each debt related expenditure. Total CIP increased by 148% and makes up 46% of total budgeted expenditures and Debt Service decreased by 22%. Total expenditures are projected to increase by 44% or \$40.0 million from FY 2020-21.

EXPENDITURE SUMMARY

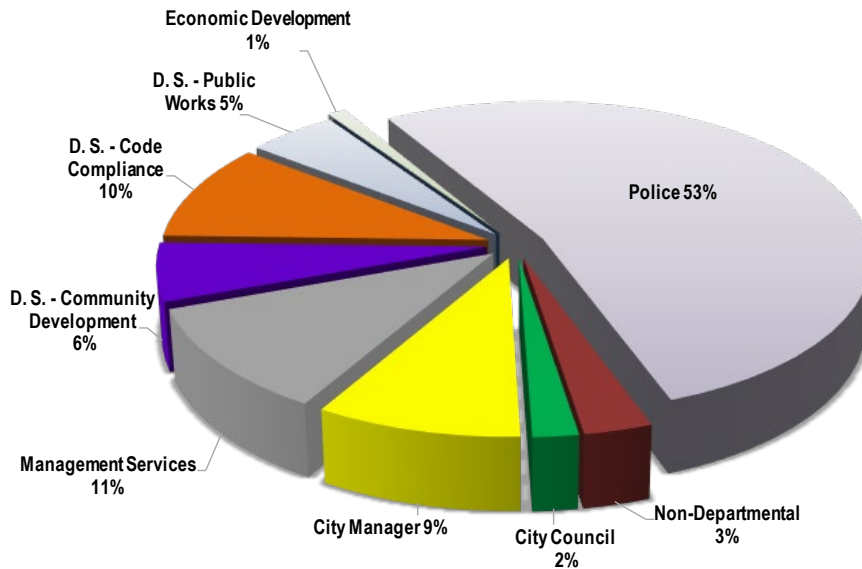
Total Expenditures by Major Expenditure Classification (Continued)

At \$130.8 million, the overall Fiscal Year (FY) 2021-22 total expenditures are increasing by 44% or \$40.0 million over the \$90.8 million budgeted during FY 2020-21. The increases to the Total Expenditures has primarily resulted from Capital Improvement Program (CIP) Projects, which are analyzed in detail in the Section G – CIP.

- Salaries and Benefits – Salaries and benefits are anticipated to increase by 5% or \$1.0 million. Section E – City Position Summaries includes a complete discussion of all position changes, salary increases (such as the cost of living adjustment (COLA) increase of 2%), and benefit changes (such as the \$100 increase to the City’s health contribution).
- Materials and Operations – Materials and Operations are projected to increase 14% or \$1.8 million. This increase is primarily caused by the increase in citywide utilities. The FY 2021-22 Budget includes an 8% or \$0.5 million increase to effluent treatment, \$0.4 million increase in electricity costs, and \$0.4 million increase to replacement water, as the replenishment rate has increased 10% from \$604 per AF to \$665 per AF.
- Capital Outlay – The Capital Outlay budget includes non-CIP related asset purchases exceeding \$5,000 that possesses an economic useful life extending beyond one accounting period, and contributes to the value of balance sheet assets. In FY 2021-22 Capital Outlay increases by 105%, or \$0.4 million from FY 2020-21. Examples that contribute to the increases are the purchase of vehicles for the Water District that have aged and require continuous repairs, and the purchase of a vacuum excavator for the Distribution Program. Section F – Department & Program Expenditures provides detailed information on Capital Outlay Expenditures.
- Contractual – Contractual is expected to increase 11%, from \$5.7 million in FY 2020-21 to \$6.3 million in FY 2021-22. The rise is due to increased insurance premiums, attorney/legal services, and plan check/inspection services, which is due to a rise in residential and industrial development.
- Police Contractual – Police Contractual comprises 14% of the overall budget. For FY 2021-22, Police Contractual is increasing by 8% and is mainly due to the addition of two positions (one sergeant and one deputy).
- Debt Service – Debt Service will be decreasing by 22% or \$1.4 million. The decline is mainly due to the early retirement of 1998A Variable Rate Lease Revenue Refunding Bonds at the end of 2020 calendar year.

EXPENDITURE SUMMARY

Total General Fund Expenditures by Department



DEPARTMENTS	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	% Change From	
						% of Budget	2020-21 Budget
City Council	\$ 748,294	\$ 942,381	\$ 698,407	\$ 1,276,356	\$ 796,307	2%	14%
City Manager	2,471,755	2,665,137	2,957,771	3,347,014	3,199,571	9%	8%
Management Services	3,550,060	3,236,939	3,180,096	3,286,614	3,912,119	11%	23%
Economic Development	0	0	369,063	430,243	322,232	1%	-13%
Development Services							
D. S. - Community Development	1,897,652	1,974,310	1,860,926	1,924,821	2,073,652	6%	11%
D. S. - Code Compliance	2,756,764	2,809,760	2,934,658	3,011,132	3,647,425	10%	24%
D. S. - Public Works	1,752,543	1,876,832	1,705,312	1,764,905	1,998,128	5%	17%
Development Services Total	6,406,959	6,660,902	6,500,896	6,700,858	7,719,205	21%	19%
Police	16,508,781	17,349,296	17,795,992	17,832,180	19,260,786	53%	8%
Non-Departmental	0	1,121,508	1,361,482	995,046	987,618	3%	-27%
Total General Fund Expenditures	\$ 29,685,849	\$ 31,976,163	\$32,863,707	\$ 33,868,311	\$ 36,197,838	100%	10%

EXPENDITURE SUMMARY

Total General Fund Expenditures by Department (Continued)

At \$36.2 million, the overall Fiscal Year (FY) 2021-22 expenditures for the General Fund are increasing by 10% or \$3.3 million over the \$32.9 million budgeted during FY 2020-21. As previously noted, increases to the General Fund Expenditures has primarily resulted from the increase to the law enforcement contract with the County of San Bernardino. Additionally, Development Services Department is increasing in order to implement a new ordinance for Residential and Non-Residential Commercial Vehicle/Truck parking, and maintenance, and licensing of rental properties within the City.

The following is a discussion of the different General Fund Departments:

- City Council – The City Council Department consists of both the City Council and the City Attorney Divisions. The department increase of 14% or \$97,900 is primarily due to budget to budget increases related to legal costs.
- City Manager – The City Manager Department, comprised of both the City Manager and Information Technology (IT) Divisions, is expected to increase by 8% or \$0.2 million. The increase is primarily due to the reversal of the 10% non-represented furlough, which was addressed in the FY 2020-21 Budget. Additionally, increases can also be attributed to the cost of living adjustment or other salary/benefit changes discussed in the City Position Summaries (Section E).
- Management Services – As a whole, the Management Services Department is expected to increase by 8%, from \$4.5 million in FY 2020-21 to \$4.9 million in FY 2021-22. The increase is due to the City's insurance premium increasing by 32% and the addition of staffing (Accounting Technician, Accountant, and Risk Manager positions) to provide additional administrative support.
- Economic Development – The Economic Development Department is decreasing slightly by \$46,831.
- Development Services – As a whole Development Services makes up 21% of the General Fund expenditures and is expected to increase by 19%.
 - Community Development – Community Development which includes Planning and Building & Safety, is expected to increase by 11%. The growth is due to the reversal of the FY 2020-21 furlough and an increase to contractual plan check and inspection services due to the increased demand from residential and industrial development.
 - Code Compliance – Code Compliance which is comprised of Code Enforcement and Animal Control is expected to increase by 24%. For Code Enforcement, the increase of 47% is directly due to staffing added to implement and manage the Deemed Approved, Truck Parking Permit, and Rental Housing Inspection Programs. The Animal Control increase of 9% is due to funding all animal spay and neuters from the General Fund. Prior to FY 2021-22, such procedures were partially subsidized by money within a trust account; starting in FY 2021-22, the trust account does not have adequate funding to continue subsidizing these necessary procedures.
 - Public Works – Consisting of Engineering and Building Maintenance, expenditures are expected to increase by 17%, from \$1.7 million to \$2.0 million. The increase is due to additional funding for Building Maintenance in order to seal coat and restripe the parking areas at the Hesperia Police Station as well as funding to replace the heating, ventilation, and air conditioning system at the Hesperia Animal Shelter facility.
 - Capital Improvement – No General Fund Capital Improvement Program (CIP) Project funding is projected for FY 2021-22.
- Police Department – While the Police department is 15% of the total budgeted expenditures, the law enforcement contract of \$18,825,634 supports a total department budget that is 53% of the General Fund budgeted expenditures. This ensures compliance with the City Council's adopted financial policies. The Police Department's increase of \$1.5 million is primarily due to the addition of one sergeant and one deputy, along with all the necessary equipment (including vehicles and other startup costs).
- Non-Departmental – Non-Departmental includes expenditures that are not attributed to any individual General Fund program, and is expected to decrease by 27% in FY 2021-22 from the FY 2020-21 Budget but only decreasing by 10% from FY 2020-21 Revised due in large part to one-time improvements made at the golf course during FY 2020-21.

EXPENDITURE SUMMARY

Total General Fund Expenditures Budget

The Total General Fund Expenditures of \$36,197,838 on page D - 8 does not include Transfers Out. Including the Transfers Outs, the total budgeted General Fund Expenditures and Transfers Out as depicted below are \$39,660,062.

	2018-19	2019-20	2020-21	2020-21	2021-22	% Change From 2020-21
	Actual	Actual	Budget	Revised	Budget	Budget
General Fund Expenditures	\$ 29,685,849	\$ 31,976,163	\$ 32,863,707	\$ 33,868,311	\$ 36,197,838	10%
Transfers Out						
1. Fund 170 - Community Development Commission	0	430,299	0	0	0	0%
2. Fund 210 - HFPD CalPERS	535,636	1,394,000	1,009,576	2,226,934	1,043,000	3%
3. Fund 263 - Street Maintenance	0	0	199,992	199,992	0	-100%
4. Fund 304 - 2014 DIF Loan (DIF-Public Service)	650,000	730,064	557,000	0	0	-100%
5. Fund 309 - DIF 2018-City Hall Facilities	0	0	0	557,000	870,000	100%
6. Fund 402 - 2012 Water Rights Acquisition Debt Service	1,428,376	1,441,400	1,430,748	3,000,000	1,438,675	1%
7. Fund 403 - 2005 COP Refinance Debt Service	95,982	106,686	103,961	1,889,519	110,549	6%
8. Fund 509 - City Facilities CIP	160,074	0	0	0	0	0%
Total Transfers Out	\$ 2,870,068	\$ 4,102,449	\$ 3,301,277	\$ 7,873,445	\$ 3,462,224	5%
Total General Fund Expenditures and Transfers Out	\$ 32,555,917	\$ 36,078,612	\$ 36,164,984	\$ 41,741,756	\$ 39,660,062	10%

Transfers Out are uses of a fund's resources to move an expenditure to a fund where its recording is more appropriate. For the above listed Transfers Out from the General Fund, there is a corresponding Transfers In, to record the received resource in each listed fund. For example, the Transfer Out to Fund 402 – 2012 Water Rights Acquisition Debt Service provides a resource, to that fund, to make the annual required payment on the bonds.

More detailed information regarding Transfers Out and Transfers In, can be found in the Section B – Resources & Expenditures Summaries Page B – 3 and Section I – Fund Balance Summary Page I – 24.

EXPENDITURE SUMMARY

TOTAL EXPENDITURES BY FUND, DEPARTMENT AND PROGRAM

	2018-19	2019-20	2020-21	2020-21	2021-22	% Change From 2020-21
	Actual	Actual	Budget	Revised	Budget	Budget
<u>General Fund</u>						
<u>City Council</u>						
100 100 City Council	\$ 557,746	\$ 449,758	\$ 398,407	\$ 326,356	\$ 346,307	-13%
100 102 City Attorney	190,548	492,623	300,000	950,000	450,000	50%
Total City Council	\$ 748,294	\$ 942,381	\$ 698,407	\$ 1,276,356	\$ 796,307	14%
<u>City Manager</u>						
100 200 City Manager	\$ 1,378,098	\$ 1,380,323	\$ 1,279,590	\$ 1,623,552	\$ 1,423,865	11%
100 215 Information Technology	1,093,657	1,284,814	1,678,181	1,723,462	1,775,706	6%
Total City Manager	\$ 2,471,755	\$ 2,665,137	\$ 2,957,771	\$ 3,347,014	\$ 3,199,571	8%
<u>Management Services</u>						
100 220 Finance	\$ 2,070,529	\$ 1,845,812	\$ 1,527,705	\$ 1,651,513	\$ 1,780,689	17%
100 225 Human Resources/ Risk Mgmt.	1,479,531	1,391,127	1,652,391	1,635,101	2,131,430	29%
100 229 Non-Departmental	0	1,121,508	1,361,482	995,046	987,618	-27%
Total Management Services	\$ 3,550,060	\$ 4,358,447	\$ 4,541,578	\$ 4,281,660	\$ 4,899,737	8%
<u>Economic Development</u>						
100 25 Economic Development	\$ 0	\$ 0	\$ 369,063	\$ 430,243	\$ 322,232	-13%
<u>D. S. - Community Development</u>						
100 3000 Planning	\$ 833,425	\$ 859,362	\$ 806,484	\$ 835,336	\$ 888,065	10%
100 3020 Building & Safety	1,064,227	1,114,948	1,054,442	1,089,485	1,185,587	12%
Total D. S. Community Development	\$ 1,897,652	\$ 1,974,310	\$ 1,860,926	\$ 1,924,821	\$ 2,073,652	11%
<u>D. S. - Code Compliance</u>						
100 3010 Code Enforcement	\$ 1,147,292	\$ 1,170,268	\$ 1,179,481	\$ 1,292,209	\$ 1,728,671	47%
100 5000 Animal Control	1,609,472	1,639,492	1,755,177	1,718,923	1,918,754	9%
Total D. S. Code Compliance	\$ 2,756,764	\$ 2,809,760	\$ 2,934,658	\$ 3,011,132	\$ 3,647,425	24%
<u>D. S. - Public Works</u>						
100 3100 Engineering	\$ 760,597	\$ 793,771	\$ 735,498	\$ 753,555	\$ 864,415	18%
100 3110 Building Maintenance	991,946	1,083,061	969,814	1,011,350	1,133,713	17%
Total D. S. - Public Works	\$ 1,752,543	\$ 1,876,832	\$ 1,705,312	\$ 1,764,905	\$ 1,998,128	17%
<u>100 510 Police</u>	\$ 16,508,781	\$ 17,349,296	\$ 17,795,992	\$ 17,832,180	\$ 19,260,786	8%
Total General Fund Expenditures	\$ 29,685,849	\$ 31,976,163	\$ 32,863,707	\$ 33,868,311	\$ 36,197,838	10%
<u>Community Development Commission</u>						
170 Community Development Commission	\$ 434,776	\$ 457,623	\$ 0	\$ 0	\$ 0	0%
<u>Hesperia Housing Authority Funds</u>						
370 Hesperia Housing Authority	\$ 500,458	\$ 93,722	\$ 75,978	\$ 74,204	\$ 66,650	-12%
<u>C.D.B.G Funds</u>						
251 C.D.B.G Administration	\$ 452,099	\$ 1,095,017	\$ 1,698,020	\$ 1,068,173	\$ 2,303,429	36%
257 Neighborhood Stabilization Program	103,823	19,032	0	0	0	0%
258 CDBG-CV Cares Act	0	0	0	353,989	989,947	100%
Total C.D.B.G Expenditures	\$ 555,922	\$ 1,114,049	\$ 1,698,020	\$ 1,422,162	\$ 3,293,376	94%

EXPENDITURE SUMMARY

TOTAL EXPENDITURES BY FUND, DEPARTMENT AND PROGRAM (Continued)

	2018-19	2019-20	2020-21	2020-21	2021-22	% Change From 2020-21
	Actual	Actual	Budget	Revised	Budget	Budget
<u>D. S. - Public Works Funds</u>						
263 3150 Street Maintenance	\$ 2,337,018	\$ 2,428,969	\$ 2,323,955	\$ 2,030,538	\$ 2,021,138	-13%
263 3170 Traffic	1,543,343	1,619,284	1,713,944	1,465,013	1,367,595	-20%
263 Street Maintenance Fund	\$ 3,880,361	\$ 4,048,253	\$ 4,037,899	\$ 3,495,551	\$ 3,388,733	-16%
<u>Streets Capital Improvement Projects (CIP) Funds</u>						
204 Measure I - 2010 Renewal	\$ 24,456	\$ 1,090,810	\$ 1,081,282	\$ 638,628	\$ 1,764,242	63%
207 Article 8 Local Transportation Fund	293,574	2,347	0	0	457,000	100%
209 Gas Tax RMRA	805,494	768,364	2,870,764	2,827,490	2,000,000	-30%
300 Streets Development Impact Fee	2,354,643	2,383,603	5,857,302	2,704,229	565,050	-90%
301 Storm Drain Development Impact Fee	80,567	230,525	792,760	150,000	391,315	-51%
306 Development Impact Fees 2018-Streets *	0	0	0	0	12,128,698	100%
313 Development Impact Fees A-04 Drainage	0	0	0	0	400,000	100%
504 City Wide Streets Projects	16,323	473,403	9,475,358	628,498	36,444,106	285%
Total Streets CIP Funds	\$ 3,575,057	\$ 4,949,052	\$ 20,077,466	\$ 6,948,845	\$ 54,150,411	170%
<u>Other Transportation Related Funds</u>						
254 AB 2766 AQMD	\$ 27,600	\$ 484,482	\$ 0	\$ 0	\$ 0	0%
Total Other Transportation Related Funds	\$ 27,600	\$ 484,482	\$ 0	\$ 0	\$ 0	0%
<u>Other City Related Funds</u>						
256 Environmental Programs Grant Fund	\$ 42,691	\$ 21,593	\$ 54,967	\$ 44,528	\$ 61,890	13%
260 Disaster Preparedness Fund	7,629	0	0	0	0	0%
303 Development Impact Fees-Police	0	0	0	6,128	0	0%
304 Public Services Dev. Impact Fee	55,978	59,289	72,000	0	0	-100%
309 Development Impact Fees 2018-City Hall Facilities	0	0	0	24,000	85,000	100%
402 Water Rights Acquisition	1,441,900	1,441,400	1,441,175	1,439,865	1,438,675	0%
403 2013 Refunding Lease Rev Bonds	820,275	834,975	852,250	850,940	867,050	2%
509 City Facilities CIP	802,247	0	0	0	0	0%
Total Other City Related Funds	\$ 3,170,720	\$ 2,357,257	\$ 2,420,392	\$ 2,365,461	\$ 2,452,615	1%
Total Streets CIP, Other Transportation, City Facilities, & Other City Related Funds	\$ 6,773,377	\$ 7,790,791	\$ 22,497,858	\$ 9,314,306	\$ 56,603,026	152%
<u>700 Water Operating Fund</u>						
4010 Source of Supply	\$ 4,066,463	\$ 3,278,811	\$ 3,781,431	\$ 3,776,880	\$ 4,232,272	12%
4020 Production	3,049,950	3,011,644	3,145,198	3,642,787	3,730,996	19%
4030 Distribution	1,428,334	1,562,371	1,529,448	1,568,131	1,623,578	6%
4035 Pipeline Maintenance	1,097,815	1,023,265	1,055,111	999,563	1,044,150	-1%
4040 Engineering	776,071	990,078	1,008,108	1,032,526	1,002,956	-1%
4050 Customer Service	1,653,007	1,904,560	1,811,612	1,833,936	2,000,669	10%
4060 Utility Billing	937,002	1,002,579	1,089,258	1,011,494	1,027,781	-6%
4070 Administration	6,235,866	4,857,862	4,954,307	9,480,877	3,525,442	-29%
4080 Property Management	362,399	387,665	411,026	397,844	455,052	11%
Total Water Operating	\$ 19,606,907	\$ 18,018,835	\$ 18,785,499	\$ 23,744,038	\$ 18,642,896	-1%
701 Water Capital Projects Fund	\$ 6,432,124	\$ 2,971,708	\$ 2,235,000	\$ 1,018,000	\$ 3,330,000	49%

EXPENDITURE SUMMARY

TOTAL EXPENDITURES BY FUND, DEPARTMENT AND PROGRAM (Continued)

	2018-19	2019-20	2020-21	2020-21	2021-22	% Change From 2020-21
	Actual	Actual	Budget	Revised	Budget	Budget
<u>720 Reclaimed Water Operations</u>	\$ 0	\$ 0	\$ 300,000	\$ 234,636	\$ 262,556	-12%
<u>710 Sewer Operating Fund</u>						
4200 Sewer Operations	\$ 3,614,284	\$ 3,810,443	\$ 4,197,892	\$ 4,283,580	\$ 4,206,706	0%
4240 Sewer Engineering	205,441	193,766	176,655	182,946	204,341	16%
4260 Sewer Utility Billing	180,146	184,972	213,038	196,545	215,444	1%
4270 Sewer Administration	139,258	122,416	131,529	139,243	633,786	382%
Total Sewer Operating	\$ 4,139,129	\$ 4,311,597	\$ 4,719,114	\$ 4,802,314	\$ 5,260,277	11%
<u>711 Sewer Capital Fund</u>	\$ 109,628	\$ 559,710	\$ 2,555,000	\$ 1,791,388	\$ 2,690,000	5%
<u>713 Sewer Capital Rehab and Replace</u>	\$ 0	\$ 61,262	\$ 0	\$ 0	\$ 0	0%
Total Water District	\$ 30,287,788	\$ 25,923,112	\$ 28,594,613	\$ 31,590,376	\$ 30,185,729	6%
<u>200 Fire Operating Fund</u>						
520 Operations & Community Safety	\$ 3,641,912	\$ 0	\$ 0	\$ 0	\$ 0	0%
521 Administration	904,087	0	0	0	0	0%
210 HFPD (PERS)	0	874,510	1,009,576	975,994	1,042,420	3%
Total Fire Operating Fund	\$ 4,545,999	\$ 874,510	\$ 1,009,576	\$ 975,994	\$ 1,042,420	3%
Total Expenditures By Fund, Department, and Program	\$ 76,664,530	\$ 72,278,223	\$ 90,777,651	\$ 80,740,904	\$ 130,777,772	44%

EXPENDITURE SUMMARY

TOTAL EXPENDITURES BY ACCOUNT

	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	% Change From 2020-21 % Budget
Salaries						
7000 - Salaries & Wages	\$ 11,339,354	\$ 11,909,487	\$ 11,284,653	\$ 11,033,644	\$ 11,831,340	5%
7010 - Council/Commissioner Wage	47,196	50,727	54,440	56,220	59,780	10%
7030 - Part Time Wages	379,297	323,396	288,229	274,839	340,103	18%
7050 - Overtime Wages	280,222	258,594	220,861	191,529	254,894	15%
7070 - Standby Pay	52,285	51,965	52,000	52,000	52,000	0%
7080 - FLSA Pay	18,017	6,460	0	0	0	0%
Total Salaries	\$ 12,116,372	\$ 12,600,629	\$ 11,900,183	\$ 11,608,232	\$ 12,538,117	5%
Benefits						
7100 - 401a Pension Plan	\$ 190,300	\$ 197,409	\$ 186,882	\$ 195,672	\$ 207,979	11%
7110 - PERS-Classic	2,717,007	3,021,653	3,496,152	3,520,941	3,531,056	1%
7111 - Pension Expense	294,034	616,686	0	0	0	0%
7115 - PERS-PEPRA	393,988	501,153	393,079	331,593	464,083	18%
7120 - Health Insurance	1,604,053	1,774,063	2,146,522	1,990,978	2,400,525	12%
7123 - Dental Insurance	99,748	75,848	76,620	71,910	79,147	3%
7126 - Vision Insurance	17,882	13,057	13,224	12,358	12,999	-2%
7140 - Worker's Compensation	701,978	714,168	753,656	714,895	751,848	0%
7150 - Medicare	173,738	181,124	168,609	165,308	177,365	5%
7160 - Social Security/FICA	27,056	23,972	20,146	19,381	21,309	6%
7170 - Life Insurance	15,632	15,055	13,889	13,775	14,851	7%
7180 - Auto Allowance	77,538	85,568	86,400	83,409	64,800	-25%
7181 - Bilingual Pay	17,500	20,400	21,600	19,200	18,000	-17%
7182 - Cellphone Allowance	12,050	11,700	10,800	11,700	10,800	0%
7190 - Unemployment Insurance	11,487	17,346	45,000	108,000	55,000	22%
7195 - Post Employment Benefits	1,520,893	54,080	76,260	76,260	82,692	8%
7199 - Other Benefit Expense	53,661	57,486	0	0	0	0%
Total Benefits	\$ 7,928,546	\$ 7,380,768	\$ 7,508,839	\$ 7,335,380	\$ 7,892,454	5%
Material and Operations						
7200 - Div/Program Expenditures	\$ 10,890	\$ 10,353	\$ 15,430	\$ 236,989	\$ 237,919	1442%
7250 - Office Expense	64,825	84,356	74,440	68,601	57,500	-23%
7255 - Computer Supplies	60,145	45,048	52,420	46,507	50,120	-4%
7260 - Printing	29,126	26,102	25,555	20,590	27,871	9%
7270 - Postage/Shipping Costs	106,344	134,326	110,210	96,856	49,035	-56%
7280 - Publications	3,010	14,063	7,008	5,825	5,591	-20%
7290 - Advertising	53,797	39,087	33,420	22,101	33,350	0%
7300 - Employee Expense	44,385	40,408	49,300	44,000	48,000	-3%
7310 - Council Reimbursement	63	45	200	200	200	0%
7320 - Uniform Expense	51,111	47,252	59,098	50,134	51,846	-12%
7370 - Reserve Costs	4,881	4,907	8,000	4,000	8,000	0%
7400 - Materials & Operations	1,496,100	1,620,801	1,727,757	1,720,378	1,739,736	1%
7410 - Safety Supplies	19,423	26,599	25,812	32,777	29,135	13%
7420 - Kennel Supplies	72,622	75,887	76,400	76,400	87,900	15%
7430 - Field Expenses	13,128	14,024	12,350	11,850	12,350	0%
7440 - Fuel	385,504	345,362	322,220	286,530	335,600	4%
7455 - Small Tools	24,208	20,985	25,100	30,179	23,700	-6%
7460 - Equipment Under Capital	99,084	68,419	25,970	73,954	66,660	157%
7470 - Utilities-Electric	2,286,808	2,281,521	2,351,671	2,773,492	2,838,809	21%
7473 - Utilities-Gas	54,561	47,203	53,330	43,377	44,245	-17%
7476 - Utilities-Water	2,912,402	3,351,322	4,167,565	4,107,983	4,769,943	14%
7478 - Utilities-Wastewater	2,647,361	2,844,310	3,050,928	3,050,928	3,520,161	15%
7482 - Utilities-Telephone	191,703	218,886	249,181	231,494	250,569	1%
7483 - Utilities-Telecomm Services	1,288	1,122	1,308	0	0	-100%
7484 - Property Tax/Assessments	797	0	300	270	270	-10%
7485 - Lease Maintenance	44,380	41,051	46,836	42,650	43,050	-8%
Total Material and Operations	\$ 10,677,946	\$ 11,403,439	\$ 12,571,809	\$ 13,078,065	\$ 14,331,560	14%

EXPENDITURE SUMMARY

TOTAL EXPENDITURES BY ACCOUNT (Continued)

	2018-19 Actual	2019-20 Actual	2020-21 Budget	2020-21 Revised	2021-22 Budget	% Change From 2020-21 % Budget
Contractual Services						
7500 - Contract Services	\$ 4,563,507	\$ 5,780,435	\$ 19,621,991	\$ 9,163,946	\$ 33,496,218	71%
7520 - Plan Check	37,972	0	0	0	50,000	100%
7525 - Inspection	0	0	0	0	50,000	100%
7550 - Collection Services	48,335	53,014	54,800	40,961	47,750	-13%
7560 - Legal Services	337,217	615,024	425,887	1,053,887	565,000	33%
7563 - Litigation Services	237,917	42,331	70,000	105,000	90,000	29%
7565 - Claims/Lawsuits/Settlement	7,061	32,511	60,000	60,000	60,000	0%
7570 - Insurance Services	569,512	662,337	826,982	837,000	1,089,750	32%
7580 - Computer Services	76,014	86,860	88,450	88,440	103,970	18%
7585 - Software License	434,530	428,575	648,394	673,570	595,172	-8%
7590 - Service Charges & Fees	150,503	190,935	140,516	154,550	89,343	-36%
7605 - Traffic Signal Maintenance	42,851	33,963	80,000	76,629	80,000	0%
7610 - Striping Contract	121,829	144,730	150,000	165,001	171,000	14%
7615 - Street Sweeping Contract	153,119	186,150	200,000	196,000	210,000	5%
7650 - Equipment Rental	5,224	13,796	10,700	8,954	33,700	215%
7700 - County Contract	19,445,954	16,856,131	17,381,620	17,381,620	18,775,634	8%
7705 - County Contract Overtime	436,484	211,285	50,000	137,494	50,000	0%
7710 - Cal Id	111,077	111,898	113,708	113,708	113,744	0%
7720 - Franchise Fee	250,000	250,000	250,000	250,000	250,000	0%
7748 - Development Agreement	0	98,593	6,059	551	6,059	0%
7749 - Other Contracts	74,476	51,890	2,300,000	405,027	8,966,638	290%
Total Contractual Services	\$ 27,103,583	\$ 25,850,459	\$ 42,479,107	\$ 30,912,338	\$ 64,893,978	53%
Other Operating						
7800 - Other Operating	\$ 84,787	\$ 890,584	\$ 794,200	\$ 416,400	\$ 208,575	-74%
7805 - Dues/Memberships	63,152	61,001	72,917	68,852	71,902	-1%
7820 - Travel & Meetings	14,647	13,593	28,938	4,762	21,960	-24%
7825 - Mileage	254	103	610	415	640	5%
7840 - Conferences & Seminars	53,146	19,220	56,478	7,700	60,210	7%
7845 - Training & Education	115,595	54,972	106,749	34,344	91,600	-14%
7860 - Education Reimbursement	26,434	32,332	35,700	36,571	31,220	-13%
7880 - Community Relations	55,814	33,341	41,950	28,150	41,950	0%
7890 - General & Admin Expense	2,682,555	2,697,338	2,807,356	2,807,356	2,768,056	-1%
7900 - Bad Debt Expense	53,420	0	0	58,547	0	0%
7920 - Inventory Loss	26,233	0	0	0	0	0%
7930 - Loss on Disposal of Assets	339,922	0	0	0	0	0%
7950 - Rent Expense	9,192	17,276	17,276	17,276	17,276	0%
8000 - Grant Expense	574,427	1,194,251	3,436,999	1,352,724	5,717,176	66%
8001 - Homeland Security Grant	0	29,684	23,256	23,256	24,228	4%
8020 - Off Highway Grant	24,204	29,708	21,320	21,320	39,267	84%
8026 - Proposition 1 Grant	2,128,133	881,395	0	0	0	0%
8028 - Mobile Source Emiss. Reduct.	0	484,482	0	0	0	0%
8029 - SB1 LPP Grant	0	0	0	0	3,900,000	100%
8030 - SB1 LPP Formula	0	0	0	0	11,365,740	100%
8039 - Covid Grant	0	0	0	587,969	0	0%
8040 - Beverage Container Recycle	22,086	11,807	23,864	13,500	22,321	-6%
8070 - Facilities Maintenance	156,884	217,385	144,300	142,684	143,750	0%
8071 - Vehicle/Equip	566,313	518,587	574,651	541,883	575,711	0%
8072 - Maintenance/Repairs	59,161	3,638	7,000	12,000	12,000	71%
8080 - W/C Trustee Audit Adjustment	(149,843)	(362,744)	0	0	0	0%
8090 - Misc Expense	45,689	10,557	19,000	55,626	9,000	-53%
Total Other Operating	\$ 6,952,206	\$ 6,838,510	\$ 8,212,564	\$ 6,231,335	\$ 25,122,582	206%

EXPENDITURE SUMMARY

TOTAL EXPENDITURES BY ACCOUNT (Continued)

	2018-19	2019-20	2020-21	2020-21	2021-22	% Change From 2020-21 %
	<u>Actual</u>	<u>Actual</u>	<u>Budget</u>	<u>Revised</u>	<u>Budget</u>	<u>Budget</u>
<u>Capital Outlay</u>						
8400 - Land & Buildings	\$ (357)	\$ 179,047	\$ 1,402,195	\$ 598,300	\$ 261,928	-81%
8401 - Residential Property	0	16,154	0	0	0	0%
8420 - Vehicles Capital Expend	212,547	187,325	157,617	443,122	335,042	113%
8440 - Equipment Capital Expend	281,374	94,944	181,500	338,414	506,500	179%
8460 - Computer Capital Expend	0	53,865	71,000	5,000	0	-100%
8480 - Water Rights Capital Exp	1,220,750	0	0	0	0	0%
8560 - Infrastructure-Water	4,113,440	1,636,654	0	0	0	0%
8592 - Contributed Capital	16,827	5,240	0	0	0	0%
Total Capital Outlay	\$ 5,844,581	\$ 2,173,229	\$ 1,812,312	\$ 1,384,836	\$ 1,103,470	-39%
<u>Debt Service</u>						
8600 - Principal	\$ 3,646,240	\$ 3,736,240	\$ 3,968,815	\$ 8,630,483	\$ 3,147,063	-21%
8700 - Interest Expense	2,260,989	2,175,402	2,213,922	1,517,129	1,740,548	-21%
8800 - Bond Administration Exp	134,067	119,547	110,100	43,106	8,000	-93%
Total Debt Service	\$ 6,041,296	\$ 6,031,189	\$ 6,292,837	\$ 10,190,718	\$ 4,895,611	-22%
Total City Expenditures by Account Number	\$ 76,664,530	\$ 72,278,223	\$ 90,777,651	\$ 80,740,904	\$ 130,777,772	44%